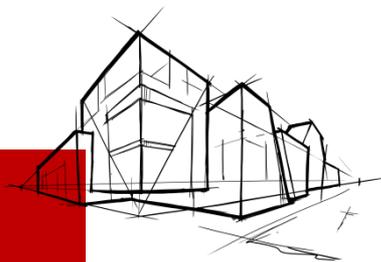




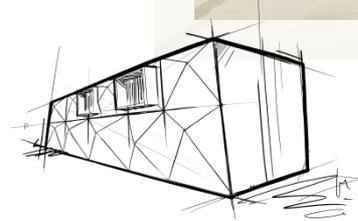
ROCKWOOL A/S

Extraordinary General Meeting
31 August 2022



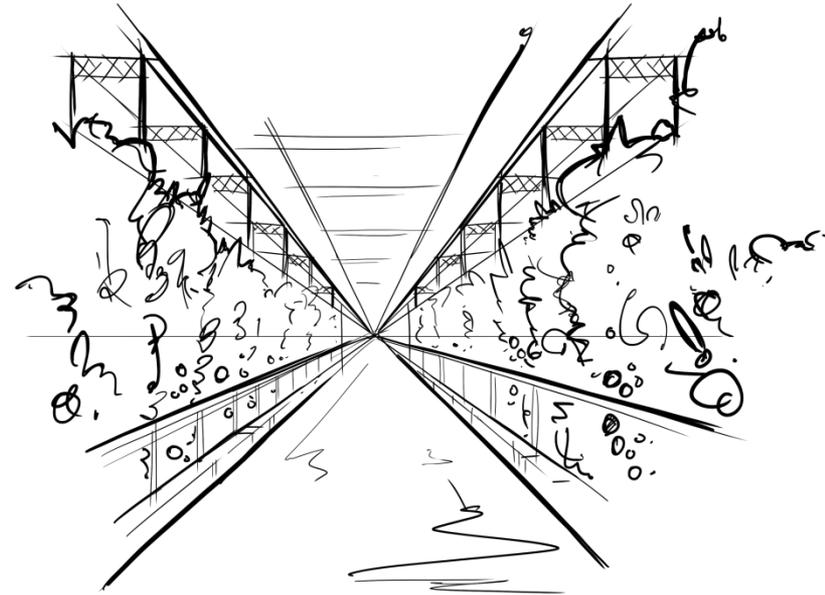
Agenda

1. Proposal to contribute between 100-200 MDKK to support the reconstruction of Ukraine



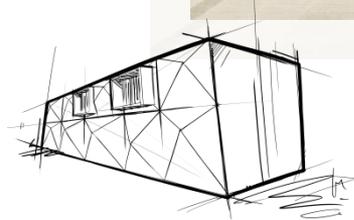
Agenda item 1

Proposal to contribute between 100-200 MDKK to support the reconstruction of Ukraine



Agenda item 1

- At the company's annual general meeting on 6 April 2022, the board of directors announced that ROCKWOOL will actively contribute to the reconstruction of Ukraine. In continuation hereof, the board of directors proposes that the general meeting approves that the company may contribute between 100-200 MDKK to support the reconstruction of Ukraine.
- The contribution will go to relevant projects and initiatives dedicated to the reconstruction of Ukraine as per further decision by the board of directors. The contribution may be provided in the form of cash, materials or other non-cash benefits. The amount may not be used in areas not under the control of the Ukrainian Government.
- The timing of an individual contribution will depend on the board of directors' assessment that the specific circumstances in Ukraine allow for such contribution.
- In submitting the proposal, the board of directors has assessed that the proposal reflects and supports the company's values and activities. In this connection, the board of directors has considered that the company has a social responsibility and that the conflict in Ukraine is a completely extraordinary situation that affects and is of great importance to the company, its employees and partners. Further, the company has competencies and know-how that the board of directors deems to be particularly relevant in connection with the reconstruction efforts.

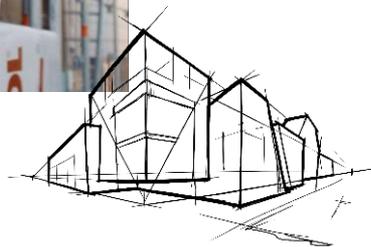




Extraordinary General Meeting

Thomas Kähler

Chairman of the Board of Directors
31 August 2022





1

Shareholder approval
for Ukraine
reconstruction support

2

Questions?

Agenda



Building on our previous pledge



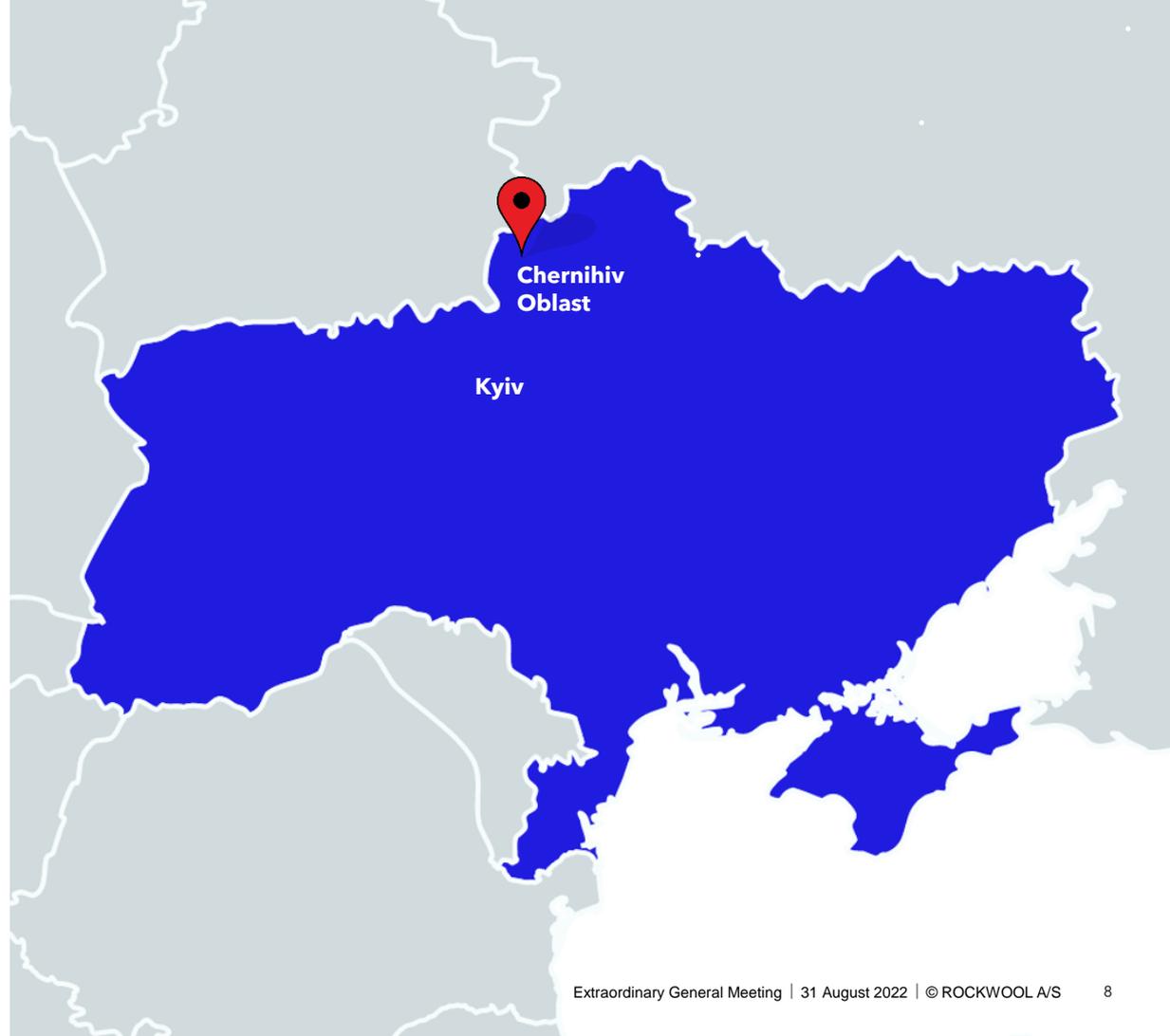
I would like to emphasise that ROCKWOOL is set to play both an active and visible role when Ukraine - hopefully soon - will begin its reconstruction process.

That will be a colossal task. But also a task in which ROCKWOOL has a role to play...

Thomas Kähler

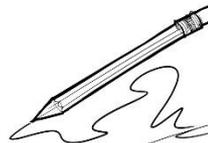
Chairman of the Board of Directors

Our support will concentrate in Chernihiv Oblast



Letter of Intent

ROCKWOOL and Chernihiv Oblast



FUNDING

100-200 MDKK in funding that supports reconstruction projects

EXPERTISE

Building design, project development and management to ensure buildings meet high energy efficiency, fire resilience, sustainability standards

FOCUS

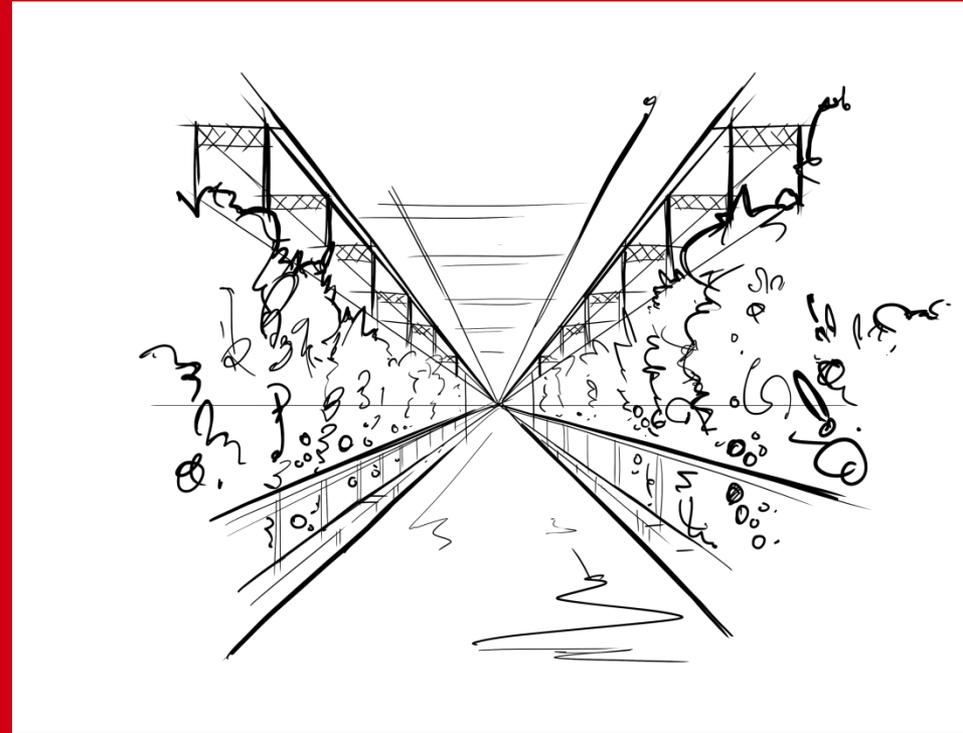
Residential buildings plus schools/kindergartens to meet long-term needs, plus suitable near-term shelter options in advance of winter

Thank you!

Questions?

Agenda item 1

Proposal to contribute between 100-200 MDKK to support the reconstruction of Ukraine





ROCKWOOL A/S

Extraordinary General Meeting
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